

MASTER STRATEGIC BUSINESS PLAN 2017 - 2020

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Environmental and Marketing Analysis

Environmental Analysis

	Strengths	Weaknesses	
Internal Environment	 Our STRENGTHS in the internal environment; Our People – Executive Officer and board members Skills and expertise in the political environment Training and development organisation Communication Enhanced alliances with influential agencies Promotion of the motorsport community Negotiation skills and conflict resolution Internet and Facebook, promoting the Sport Effective regional interaction 	Our WEAKNESSES in the internal environment; Lack of funds to reach all areas to broaden participation Infrastructure 	
	Opportunities	Risks	
External Environment	 Our OPPORTUNITIES in the external environment; Increase in membership Marketing and promotion Strategic alliances with other Organisations including entrepreneurs, government; Products and services that can promote revenue Increase support from government Engagement with Asian Motor Sports 	 THREATS in the external environment; Lack of revenue Membership Lack of corporate support Rising costs Increased affiliates equates to decreased funding to individual clubs 	

Objectives and Key Performance Areas

MotorSports NT have identified the following Key Performance Areas (KPA's) and focus areas as follows:-

Key Performance Areas	Focus Areas		
Management Plan	 Administration Management operations Governance Structure Education for directors and committee members Quality management improvement programs Human resources Management of volunteers and paid staff 		
Marketing Plan	 Sponsorships Fundraising Merchandising Promotions Communications Member services support and assistance 		
Operational Plan	 Participation Development Junior Development Conduct and management of local, regional and state events Volunteer & Official Accreditation Programs 		
Financial Plan	 Forecast cash-flow Balance sheet Profit and loss Operational budgets & management 		

MOTORSPORTS NT STRATEGIC PLAN 2017-2020

Advancing motor sport in the NT

Goals	Further the interests of motor sport within the Northern Territory by growing our membership base to enhance competitive racing.	Arrangement of well conducted race meetings in a safe manner that meets relevant Australian Association standards.	Ensure good governance and proper management operation, control and further development of Northern Territory Motor Sports.	To provide affiliated members with recognition of success and encouragement for achievement and club development.	To promote and advance Northern Territory Motor Sports by encouraging Government and industry to assist with National and International events events and facility development.
Performance Targets	 Increase in Affiliate Memberships to MSNT Increase in Competitor Numbers including juniors Increase in Spectator Numbers 	 Licenses are obtained by affiliated members with relevant bodies Race Permits are endorsed Safety and OH&S standards are maintained Accredited officials/volunteers 	 Regular attendance by members at meetings Appropriate financial assistance to affiliates Audit reports are maintained and available Sound planning and business practices are maintained 	 Appointment of Life Member/s Annual Championship and Club Awards Recognition of highly trained officials and committee members 	 Continue to liaise with appropriate Government Authorities and Industry Increased sponsorship and assistance received Increased recognition and promotion of MSNT Engage with Asian motor sport with NTG officials
Strategies	 Conduct planned racing events and functions throughout the Calendar year Encourage new and former members to join Assist affiliated clubs with a mentoring program for Juniors Provide assistance to affiliated clubs with come and try days. Promotion of good fellowship and sportsmanship within the motor sports fraternity Provide best practice web site and communication to members Regular social media and website updates 	 Affiliates conduct planned racing events throughout the Calendar year Affiliates ensure all members are aware of their obligations in regard to safety Affiliates ensure that racing is conducted in accordance with relevant requirements Affiliates ensure that the venues are licensed in accordance with relevant Regulations (eg.Fire, Liquor, Health) MSNT assists in providing training opportunities for officials/volunteers Affiliates adhere to the requirements of the National motor sports bodies 	 Funding to affiliated members is in accordance with policy and acquitted MSNT Board meetings held to ensure best practice governance Financial accounts and records are maintained and audited as required Requirements of Incorporations Association Act are adhered to and abided by Appropriate training and awareness of contemporary management practices Ongoing review of MSNT Policies and Procedures 	 Award MSNT Life Memberships where appropriate in line with the requirements of the MSNT Constitution Affiliates introduce Annual Championship and Club Awards Affiliates recognise and reward officials/volunteers and club committees Provide awards to affiliates for recognition of their volunteers contributions 	 Lobby Local MLA's, NT Government Minister's to enhance interest and investment in motor sports. Attract and secure industry assistance and sponsorship Continue to promote and advertise MSNT throughout the NT Maintain and enhance media relations Take up Government's offer to be involved in Asian Sport involvement

MOTORSPORTS NT BUSINESS PLAN 2017 - 2020

Goals	Planned Actions	Responsible	Performance Outcomes
Management Plan Ensure good governance and proper management operation, control and further development of	Regular management meetings to be held in accordance with the Constitution	Collaborative	Requirements of Incorporations Association Act are adhered to and abided by MotorSports NT and affiliated clubs
Northern Territory Motor Sports.	Regular affiliate member meetings to be held in accordance with the Constitution	Collaborative	Regular communication with clubsCommunity awareness
	Annual review and research of required Policies	Collaborative	Policies are kept updated
	Annual review of Strategic Business plan	Collaborative	More efficient planning
	 Annual review of Constitution and any board requirements. 	Collaborative	Constitution is kept updated as requirements and conditions change
	Create higher level training opportunities for MotorSports NT Board and affiliated club committees in management and governance	Collaborative	Good Governance of MotorSports NT and Affiliated Clubs
	Compliance Checklist and Planning Timeline	Exec Officer	Timely planning and appropriate administration
	 Induction package, including Good Governance booklet, Induction booklet and Risk management for new board members and newly affiliated clubs 	Exec Officer	Sound governance and business practices are maintained
			New board members are provided with direction within their new position
			Newly affiliated clubs become familiar with MotorSports NT's direction
	Provide office Administration via Executive Officer	Exec Officer	Club Assistance, Support and promotion
	Regular Risk Management activities	Collaborative	Risk Identification, registration, evaluation and mitigation strategy developed

Marketing Plan Further the interests of motor sport within the Northern Territory by growing our membership base to enhance competitive racing.	 Arrange special events and functions for members Offer family memberships at a discounted rate Encourage new and former members to join 	Affiliates	Increase in Club Memberships
	 Ensure continued Media Communication and Management Continual management and updating of the website and social media including links with Asian motor sport 	Exec Officer Exec Officer Exec Officer	 Increase of communication and promotion of affiliated clubs and MotorSports NT Increased general public and community awareness Increased awareness to media and key stakeholders
	 Promotional merchandise for distribution or for sale Distribution of annual calendar 	Exec Officer Exec Officer	Increase in awareness to the general public of the motorsport community
	Prepare member participation survey	Exec Officer	Increase in community awareness
	Provide funding assistance to affiliated clubs to hold NT Title and Australian Title Events.	Collaborative	 Increase in Competitor Numbers including juniors and interstate attendance Increase in Spectator Numbers
	Provide Assistance in organising and planning the annual motorsports calendar	Collaborative	Increase in Affiliate Memberships
	Encourage general public to attend events	Collaborative	Increase in Club Memberships
	Encourage affiliated clubs to provide driver/riding schools to encourage elite competitors and juniors	Collaborative	 Increase in Competitor Numbers including juniors Increase in elite sports people
	Lobby Local MLA's, NT Government Minister's to enhance interest and investment in motor sports.	President/Treasurer	Facilities are being continually developed
	Advise Government on issues impacting on Hidden Valley Motor Sports Complex and other Territory motorsport club facilities	President	Government are kept informed of motorsport issues
	Advise Government on issues impacting affiliated motorsport clubs	President	Interest in motorsports is enhanced through Government support
	Attract and secure industry assistance and sponsorship	President/Treasurer	Increase in revenue for affiliate support and assistance

Operational Plan Arrangement of well conducted raceAssist Affiliated clubs to ensure venues are licensed in accordance with relevant RegulationsCollaborative• Licenses are obtained	
meetings in a safe manner that meets relevant Australian• Race Permits are endorsed• Assist Affiliated clubs to ensure racing is conducted in Collaborative• Collaborative	
Association standards. accordance with relevant requirements • No safety issues are reported	
Assist Affiliated clubs to ensure all Members are aware of their obligations in regard to safety Collaborative Facilities are being continually development Facilities are being continually development	loped
Assist Affiliated clubs to enhance their facilities to International Standards Collaborative	
Ensure track maintenance is part of an ongoing program Collaborative	
Provide training opportunities for officials/volunteers Affiliates Accredited officials/volunteers	
Assist affiliated clubs with a mentoring program for Juniors	nd official
Provide assistance to affiliated clubs come and try days for Juniors Orliaborative Collaborative Orliaborative Orliaborative Orliaborative	
Increase in Competitor Numbers in juniors	luding
Provide awards at each event meeting held Affiliates A sense of achievement for competence of the sense of achievement for competence of the sense o	itors,
Provide Annual Championship and Club Awards Affiliates	
Provide an annual award for volunteers outstanding achievements Executive Officer Higher level Accredited officials/vol	Inteers
Award Life Memberships where appropriate Collaborative Increase in Elite Competitor number including juniors	rs
Provide higher level training opportunities for officials/volunteers and club committees Collaborative	
Provide assistance with driver/riding schools to encourage elite competitors Collaborative	

Financial Plan	• Ensure Financial Compliance and Audit requirements as per the Associations Act	Treasurer	Requirements of Incorporations Association Act are adhered to and abided by MotorSports NT and affiliated clubs
	Provide annual and quarterly budgets for Management Meetings	Treasurer	Increased cash flow planning
	• Provide forecasts in cash-flow, balance sheet, profit and loss, operational budgets & management	Treasurer	More efficient financial planning
	• Design and implement Club Financial reporting template requirements for quarterly MSNT meetings as compulsory to acquit NTG funding allocated to MSNT including Policy	Treasurer/Exec Officer	Effective acquittal of Event and Infrastructure funding and enhanced Policy
	• Investigate and apply for Asian Sports Funding through the Federal Department of Foreign Affairs and Business (app Oct/Feb)	Treasurer/Exec officer	Engagement with Asia in line with NTG Policy